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Success in today's market is about more than having a product that people like



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It comes through a coherent product, brand, pack strategy that targets genuine emotional and/or functional needs







Case study on facial moisturizers



- 1. Immersion
- 2. Consumer screening and selection
- 3. Workshop





1. Immersion

- All stakeholders
- Concept refined
- Product parameters selection

7 test products from a matrix of key formulation parameters: appearance, fragrance, on and off skin aesthetics



1. Immersion

- 2. Consumer screening and selection Screening on sensory acuity, articulacy and brand engagement:
 - Homework
 - Identification and ranking exercises
 - Discrimination tasks
 - Articulation check



70 target users screened 20 consumers selected to attend the workshops

1. Immersion

2. Consumer screening and selection

3. Workshop

Understand how consumers experience products and link back sensory properties of products to the expectations generated by the concept

- Marketing & R&D interact with consumers
- Expert qualitative AND sensory moderators

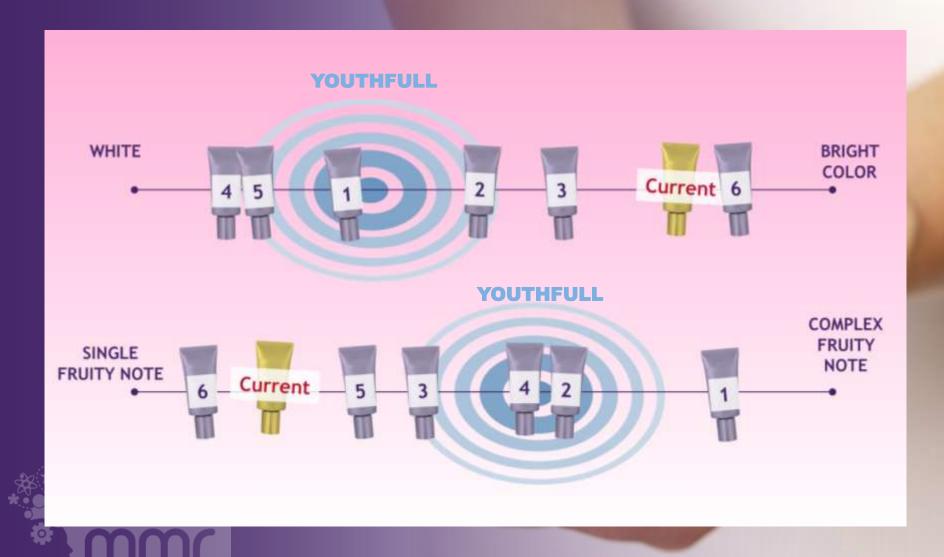


Workshop:

Understanding what the concept meant to consumers (detailed) and what product attributes cue this (top line level)

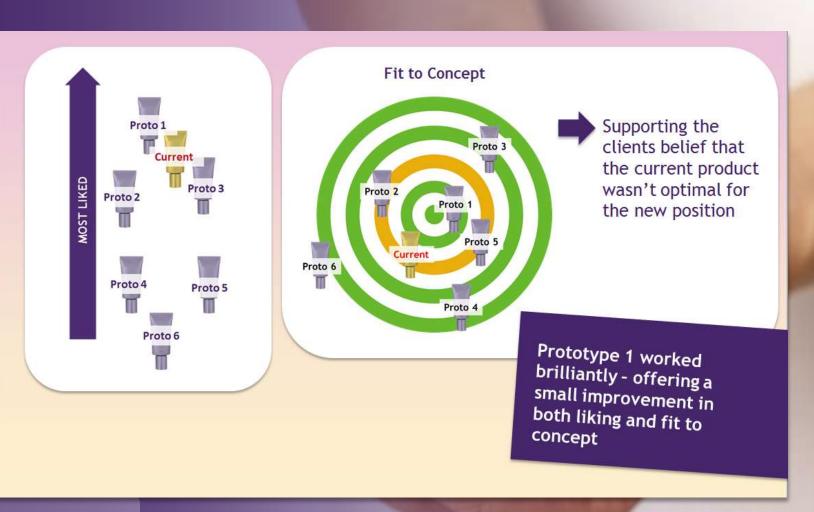


Inappropriate color and fragrance took the product from <u>youthful</u> to childish



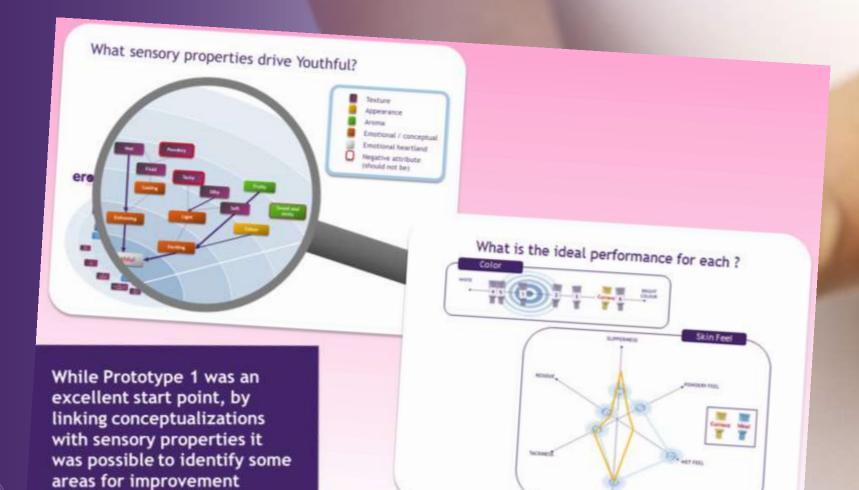
Workshop

Getting a clear read on liking (important not to trade this off too much) and fit to concept



Workshop

Establishing how to achieve high product-concept consonance



Workshop

A product brief, that ensures success is built in from the start of the development process

Start with Prototype 1 and make some tweaks Increase the fragrance Significantly increase the Proto 1 complexity (esp. initial wet skin feel - help cue on skin) enlivening and youthful Aim for Proto 2 or 4 No perfect reference Concept guidance was also provided to enhance Slightly reduce the positives and help shape brightness of color comms and pack design ensuing youthful but briefs not childish

Aim for Proto 1 levels



'ENTRY POINT MOISTURIZER' RULES













Attribute	Should be	Like	Conceptualization	Should not be	Like
Appearance	Pale coloured	Proto 1	Efficacious	Brightly coloured	Proto 6
Aroma	Complex fruity (modern)	Proto 4	Has a job to do / modern technology	To floral or sweet (old fashioned)	Current Proto 6
Skinfeel during application	Light, cooling	Current	Deep moisturizing for young skin	Thin	Proto 3
	Wet	Proto 4		Dry	Proto 5
Absorption	Absorbs well	Current	Efficacious	Completely absorbed	Proto 5
Skinfeel after application	Little residue	Current	Complements young skin type	Oily / greasy residue	Proto 2

Building success from the start

Involving switched on consumers interactively with Marketing and R&D specialist a co-moderated product development session:



Concept feedback to understand emotional and functional benefits product needs to deliver

Consumer focused product feedback beyond hedonic

Clear understanding of which sensory properties cue which emotional and functional conceptualizations

Detailed rulebook of success: considering both liking and consonance

